



INDEPENDENT AUDITOR'S REPORT

To the members of **Equipment Management & Support Company (Pvt) Limited**

Report on the Audit of Financial Statements

Opinion

We have audited the annexed financial statements of **Equipment Management & Support Company (Pvt) Limited**, which comprises the statement of financial position as at 30 June 2024, and the statement of profit or loss and statement of other comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, statement of profit or loss and statement of other comprehensive income, the statement of changes in equity, the statement of cash flows together with notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the company's affairs as at June 30, 2024 and of the profit and total comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in Auditor's Responsibilities for the audit of the Financial Statements section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Information Other than the Financial Statements and Auditor's Report Thereon

The management is responsible for the other information.

The other information obtained at the date of this auditor's report is information included in the Director's report, but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting and reporting standards as applicable in Pakistan and the requirements of the Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Boards of directors are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatements of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the dates of our auditor's report. However, future events or conditions may cause the Company to cease to continue as going a concern
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentations.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other Legal and Regulatory Requirements

Based upon our audit, we further report that in our opinion:

- a) proper books of account have been kept by the company as required by the Companies Act, 2017(XIX of 2017);



Muhammad Ishaq & Co. Chartered Accountants



- b) the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- c) investment made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) No zakat was deductible under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980)

Other Matter

The financial statements of the company for the year ended June 30, 2023 were audited by another auditor whose report express an unmodified opinion.

The engagement partner on the audit resulting in this independent auditor's report is Muhammad Ishaq.

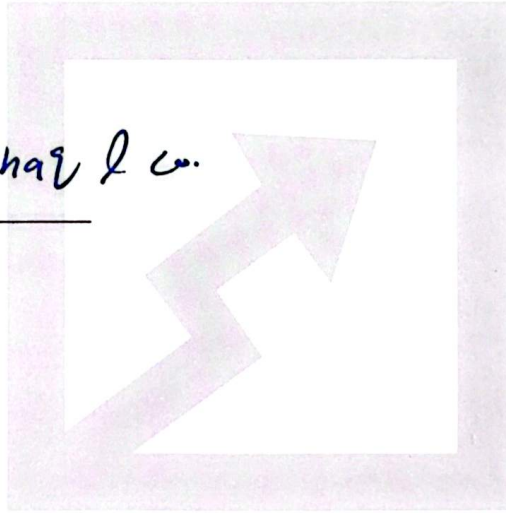
Muhammad Ishaq & Co.

Muhammad Ishaq & Co.
Chartered Accountants

Islamabad

Date August 27, 2025

UDIN: AR202410904U1uiKBX2j



EQUIPMENT MANAGEMENT & SUPPORT
COMPANY (PRIVATE) LIMITED STATEMENT
OF FINANCIAL POSITION AS AT JUNE 30, 2024

Equipment Management & Support Company (Private) Limited
Statement of Financial Position
As at June 30, 2024

	Note	2024 Rupees	2023 Rupees
Non Current Assets			
Property Plant and Equipment	6	449,628,433	-
Current Assets			
Advance Tax	7	5,092,329	1,079,469
Prepayments, advances and other receivables	8	78,570,882	2,179,382
Trade Receivables	9	19,678,589	-
Cash and bank balance	10	146,425,694	27,916,877
Total Assets		<u>699,395,927</u>	<u>31,175,728</u>
Equity & Liabilities			
Equity			
Share capital	11	100,000	100,000
Accumulated profit/(loss)		(63,672,245)	5,365,944
		<u>(63,572,245)</u>	<u>5,465,944</u>
Non Current Liabilities			
Payable to Parent Company	12	500,558,540	-
Current Liabilities			
Payable to Parent Company	13	187,449,264	22,742,533
Payable to Associated Companies		70,419,819	-
Trade and other payables	14	4,461,627	2,112,347
Income tax payable	15	78,922	854,904
		<u>262,409,632</u>	<u>25,709,784</u>
Total equity and liabilities		<u>699,395,927</u>	<u>31,175,728</u>
Contingencies and commitments	23		

The annexed notes 1 to 29 form an integral part of these financial statements.



CHIEF EXECUTIVE OFFICER

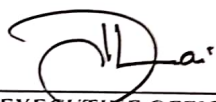


DIRECTOR

Equipment Management & Support Company (Private) Limited
Statement of Profit or Loss
For the year ended 30 June 2024

		2024	2023
	Note	Rupees	Rupees
Revenue	16	6,313,750	8,089,706
Cost of Services	17	(4,933,889)	(6,040,700)
Gross Profit		1,379,861	2,049,006
Administrative and general expenses	18	(71,963,369)	(449,680)
Operating Profit		(70,583,508)	1,599,326
Finance Cost	19	(17,432)	(30,310)
Other income	20	8,945,482	7,196,464
Other Expenses	21	(7,303,810)	-
		1,624,240	7,166,154
(Loss)/Profit before taxation		(68,959,267)	8,765,480
Taxation	22	(78,922)	(1,753,096)
(Loss)/Profit after taxation		(69,038,189)	7,012,384

The annexed notes 1 to 29 form an integral part of these financial statements.



CHIEF EXECUTIVE OFFICER



DIRECTOR

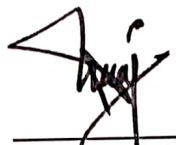
Equipment Management & Support Company (Private) Limited
Statement of Other Comprehensive Income
For the year ended 30 June 2024

	2024 Rupees	2023 Rupees
(Loss)/Profit after taxation	(69,038,189)	7,012,384
Other comprehensive income for the year	-	-
Total Comprehensive (loss)/income for the year	<u>(69,038,189)</u>	<u>7,012,384</u>

The annexed notes 1 to 29 form an integral part of these financial statements.



CHIEF EXECUTIVE OFFICER



DIRECTOR

Equipment Management & Support Company (Private) Limited
Statement of Changes in Equity
For the year ended 30 June 2024

	Share capital	Accumulated loss	Total Equity
	Rupees	Rupees	Rupees
Balance as at 01 July 2022	100,000	(1,646,440)	(1,546,440)
Profit for the year	-	7,012,384	7,012,384
Balance as at 30 June 2023	100,000	5,365,944	5,465,944
Balance as at 01 July 2023	100,000	5,365,944	5,465,944
Loss for the year	-	(69,038,189)	(69,038,189)
Balance as at 30 June 2024	100,000	(63,672,245)	(63,572,245)

The annexed notes 1 to 29 form an integral part of these financial statements.



CHIEF EXECUTIVE OFFICER

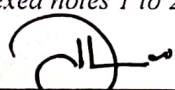


DIRECTOR

Equipment Management & Support Company (Private) Limited
Statement of Cash Flows
For the year ended 30 June 2024

	2024	2023
Notes	Rupees	Rupees
Cash flows from operating activities		
(Loss)/Profit before taxation	(68,959,267)	8,765,480
Adjustments for:		
Depreciation	57,926,808	-
Loss on Disposal	7,303,810	-
	65,230,618	-
Changes in:		
Advance Tax	(4,012,860)	-
Prepayments, Advances and Other Receivables	(76,391,500)	-
Trade Receivables	(19,678,589)	-
Payable to Parent Company	164,706,731	(24,337,440)
Payable to Associated companies	70,419,819	-
Trade and other payables	2,349,280	(21,315)
Income tax payable	(775,982)	-
	136,616,899	(24,358,755)
Tax	(78,922)	(2,995,028)
Net cash generated/(used) from operating activities	132,809,328	(18,588,303)
Cash Flow From Investing Activities		
PPE Addition	(555,803,926)	-
Sales proceeds from disposal	40,944,875	-
Net cash (used) from investing activities	(514,859,051)	-
Cash Flow From Financing Activities		
Payable to Parent Company	500,558,540	-
Net cash generated from financing activities	500,558,540	-
Net increase/(decrease) in cash and cash equivalents	118,508,817	(18,588,303)
Cash and cash equivalents at the beginning of the year	27,916,877	46,505,180
Cash and cash equivalents at the end of the year	146,425,694	27,916,877

The annexed notes 1 to 29 form an integral part of these financial statements.


CHIEF EXECUTIVE OFFICER


DIRECTOR

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

1 LEGAL STATUS AND NATURE OF BUSINESS

Equipment Management and Support Company (Private) Limited ("the Company") was incorporated as a private limited company on 24 May 2017 under the repealed Companies Ordinance, 1984 (now the Companies Act, 2017). The registered office of the Company is situated at Headquarters Frontier Works Organization, 509, Kashmir Road, R.A Bazar, Rawalpindi. The Company is principally formed for the purpose of providing equipment management services to Frontier Works Organization and to act as an agent on behalf of Frontier Works Organization for execution of equipment hiring in and hiring out agreements.

The Company is wholly owned subsidiary of Frontier Works Organization (the Parent Company).

2 BASIS OF PREPARATION

2.1 STATEMENT OF COMPLIANCE

These financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

- International Financial Reporting Standards (IFRS Standards) issued by the International Accounting Standards Board (IASB) as notified under the Companies Act, 2017; and
- Provisions of and directives issued under the Companies Act, 2017.

Where provisions of and directives issued under the Companies Act, 2017 differ from the IFRS Standards, the provisions of and directives issued under the Companies Act, 2017 have been followed.

2.2 Basis of measurement

These financial statements have been prepared under the historical cost convention.

2.3 Use of estimates and judgments

The preparation of financial statements in conformity with approved accounting and reporting standards requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and underlying assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgment about carrying value of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

Judgments made by management in the application of the approved accounting and reporting standards that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year are discussed in the ensuing paragraphs.

2.4 Functional and presentation currency

Items included in these financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates. These financial statements are presented in Pak Rupees, which is the Company's functional and presentation currency.

3 NEW ACCOUNTING STANDARDS, INTERPRETATIONS AND AMENDMENTS TO PUBLISHED APPROVED STANDARDS

3.1 Standards, Interpretations and amendments to accounting and reporting standards that are effective in current year

There are certain amendments and interpretations to the accounting and reporting standards which are mandatory for the Company's annual accounting period which began on July 1, 2022. However, these do not have any significant impact on the Company's financial statements.

3.2 Standards, Interpretations and amendments to accounting and reporting standards that are not yet effective

The following amendments with respect to the approved accounting standards as applicable in Pakistan would be effective from the dates mentioned below against the respective standard:

	Effective date (annual periods beginning on or after)
IFRS 4 - Amendments to IFRS 17 and Extension of the Temporary Exemption from applying IFRS 9.	01-Jan-23
IAS 1- Presentation of Financial Statements (Amendments)	01-Jan-23
IAS-8 Accounting Policies, Changing in Accounting Estimates and Errors (Amendments)	01-Jan-23
IAS-12 Income Tax (Amendments)	01-Jan-23
IAS-7 Statement of Cash Flows	01-Jan-23
IFRS-7 Financial Instruments	01-Jan-23
IFRS-16 Leases (Amendments)	01-Jan-24

The above amendments are not expected to have any material impact on the Company's financial statements in the period of initial application.

There are new standards and interpretations have been issued by the International Accounting Standards Board (IASB), which have not been adopted locally by the Securities and Exchange Commission of Pakistan (SECP) and Institute of Chartered Accountants of Pakistan (ICAP). However, such standards and interpretations are not relevant for the company at the date of statement of financial position and neither the management intends for the early adoption of these standards and interpretations. Therefore, such standards and interpretations that have not yet been adopted by the SECP or ICAP have not been considered in the preparation of these financial statements.

4 SUMMARY OF MATERIAL ACCOUNTING POLICIES

The principal accounting policies applied in the presentation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

4.1 BASIS OF PREPARATION

These financial statements have been prepared under the historical cost convention using accrual basis of accounting.

Equipment Management & Support Company (Private) Limited

Notes to the Financial Statements

For the year ended 30 June 2024

4.2 Taxation

a) Current

The charge for current year is higher of the amount computed on taxable income at the current rates of taxation after taking into account tax credits and rebates, if any, and minimum tax computed at the prescribed rate on turnover or alternative corporate tax. The charge for current tax also includes adjustments, where considered necessary, to provision for tax made in previous years arising from assessments framed during the year for such years.

b) Deferred

Deferred tax accounted for using the liability method for all temporary differences arising between the tax bases of assets and liabilities and their carrying values for the financial reporting purpose.

Deferred tax liability is recognized for all taxable temporary differences and deferred tax asset is recognized to the extent that it is probable that future taxable profits will be available against which the asset can be utilized. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realized. Deferred tax is calculated at the rates that are expected to apply to the periods when differences reverse based on tax rates that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is charged or credited in the income statement, except in the case of items credited or charged to the equity in which case it is included in equity.

4.3 Trade and other payables

Liabilities for trade and other payables are measured at cost which is the fair value of the consideration to be paid in future for goods and services received.

4.4 Cash and cash equivalent

Cash and cash equivalents are carried in the balance sheet at cost. For the purposes of statement of cash flows, cash and cash equivalents comprise cash in hand and bank balances.

4.5 Share Capital

Ordinary shares are classified as equity and are recorded at their face value. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

5 Revenue Recognition

Revenue is recognized when it is probable that the economic benefits will flow to the Company and the revenue can be measured reliably. Revenue is measured at the fair value of the consideration received or receivable.

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

5.1 Contingencies

Contingencies are disclosed when the Group has possible obligation that arises from past event and whose existence will be confirmed only by occurrence or non-occurrence of one or more uncertain future events not wholly within the control of entity, or a present obligation that arises from past event but is not recognised because it is not probable that an outflow of recourse embodying economic benefit will be required to settle the obligation or, when amount of obligation cannot be measured with sufficient reliability.

5.2 Related party transactions

Transactions and contracts with the related parties are based on the policy that all transactions between the Company and related parties are carried out at an arm's length. These prices are determined in accordance with the methods prescribed in the Companies Act, 2017.

5.3 Financial Instruments

a) Financial assets

The Company classifies its financial assets in the following categories: at fair value through profit or loss, fair value through other comprehensive income and amortized cost. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition. All the financial assets of the Company as at statement of financial position date are carried at amortized cost.

Amortized cost

A financial asset is measured at amortized cost if it meets both the following conditions and is not designated as at fair value through profit or loss:

- it is held with in a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt Instrument - FVOCI

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets;
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

These assets are subsequently measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognized in profit or loss. Other net gains and losses are recognized in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to profit or loss.

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

Equity Instrument - FVOCI

On initial recognition of an equity investment that is not held for trading, the Company may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis.

These assets are subsequently measured at fair value. Dividends are recognized as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognized in OCI and are never reclassified to profit or loss.

Fair value through profit or loss (FVTPL)

All financial assets not classified as measured at amortized cost or FVOCI as described above are measured at FVTPL.

On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognized in profit or loss.

Impairment

The Company recognizes loss allowances for ECLs if any, on;

- financial assets measured at amortized cost;
- debt investments measured at FVOCI, if any; and
- contract assets, if any

The Company recognizes loss allowance for Expected Credit Losses (ECLs). ECLs are those that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Company is exposed to credit risk.

At each reporting date, the Company assesses whether the financial assets carried at amortized cost are credit-impaired. A financial asset is credit-impaired when one or more events that have detrimental impact on the estimated future cash flows of the financial assets have occurred.

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets. The gross carrying amount of a financial asset is written off when the Company has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and informed credit assessment and including forward-looking information.

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

The Company applies the IFRS 9 simplified approach to measure the expected credit losses which uses a lifetime expected loss allowance. Loss allowances for trade receivables and contract assets are always measured at an amount equal to lifetime ECLs. Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument. Management uses actual credit loss experience over a past years to base the calculation of ECL which is nil as the company has the good experience in recovering trade receivables and other financial assets.

b) Financial liabilities

All financial liabilities are recognized at the time when the Company becomes a party to the contractual provisions of the instrument.

Recognition and measurement

All financial assets and liabilities are initially measured at cost, which is the fair value of the consideration given and received respectively. These financial assets and liabilities are subsequently measured at fair value, amortized cost or cost, as the case may be.

Derecognition

The financial assets are de-recognized when the Company loses control of the contractual rights that comprise the financial assets. The financial liabilities are de-recognized when they are extinguished i.e. when the obligation specified in the contract is discharged, cancelled or expired.

Offsetting of financial assets and financial liabilities

A financial asset and a financial liability is offset and the net amount is reported in the balance sheet if the Company has a legally enforceable right to set-off the recognized amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

5.4 Financial instruments

The Company initially recognizes financial assets on the date when they are originated. Financial liabilities are initially recognized on the trade date when the entity becomes a party to the contractual provisions of the instrument.

5.4.1 Financial assets

Classification

On initial recognition, a financial asset is classified as measured at:

The classification of financial assets is based on the business model in which a financial asset is managed and its contractual cash flow characteristics.

a) Amortized cost

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVTPL: (i) it is held within a business model whose objective is to hold assets to collect contractual cash flows; and (ii) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

b) Fair value through other comprehensive income (FVOCI)

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL: (i) it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and (ii) its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

c) Fair value through profit or loss (FVTPL)

All financial assets not classified as measured at amortized cost or FVOCI as described above are measured at FVTPL.

Subsequent measurement

Financial assets at amortized cost

Measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognized in statement of profit or loss. Any gain or loss on de-recognition is recognized in statement of profit or loss.

Financial assets at FVTPL

Measured at fair value. Net gains and losses, including any interest or dividend income, are recognized in statement of profit or loss.

De-recognition

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognized financial assets that is created or retained by the Company is recognized as a separate asset or liability.

5.4.2 Financial liabilities

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in statement of profit or loss. Any gain or loss on de-recognition is also included in statement of profit or loss.

The Company derecognizes a financial liability when its contractual obligations are discharged or cancelled or expire. Any gain / (loss) on the recognition and de-recognition of the financial assets and liabilities is included in the statement of profit or loss for the period in which it arises.

5.4.3 Offsetting

Financial assets and financial liabilities are offset, and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to offset the amounts and intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

Equipment Management & Support Company (Private) Limited

Notes to the Financial Statements

For the year ended 30 June 2024

5.5 Financial Instruments

a) Classification

The Company classifies non-derivative financial assets into loans and receivable category and financial liabilities into other financial liabilities category.

b) Recognition and de-recognition

The Company initially recognizes loans and receivables on the date when they are originated. Financial liabilities are initially recognized on the date when the entity becomes a party to the contractual provisions of the instrument.

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognized financial assets that is created or retained by the Company is recognized as a separate asset or liability.

The Company derecognizes a financial liability when its contractual obligations are discharged or cancelled, or expire.

c) Measurement

Financial assets categorized as loans and receivables are initially measured at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at amortized cost using the effective interest method. Financial liabilities categorized as other financial liabilities are initially measured at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these liabilities are measured at amortized cost using the effective interest method.

5.6 Offsetting of financial assets and financial liabilities

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company currently has a legally enforceable right to offset the amounts and intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

5.7 Taxation

Taxation for the year comprises current tax. Taxation is recognized in the statement of profit or loss except to the extent that it relates to items recognized directly in equity or in other comprehensive income.

5.7.1 Current tax

Provision for current taxation is based on taxable income at the current rates of taxation after taking into account tax credits and tax rebates available.

5.7.2 Deferred tax

Deferred tax is accounted for using the statement of financial position liability method in respect of all temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are recognized for all taxable temporary differences and deferred tax assets are recognized to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and tax credits can be utilized. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Equipment Management & Support Company (Private) Limited

Notes to the Financial Statements

For the year ended 30 June 2024

Deferred tax is calculated at the rates that are expected to apply to the period when the differences reverse, based on tax rates that have been enacted or substantively enacted by reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets and they relate to income taxes levied by the same tax authority on the same taxable entity or on different tax entities but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

5.8 Provisions

A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are reviewed at each statement of financial position date and adjusted to reflect current best estimate.

5.9 Fair value measurement

'Fair value' is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in the principal or, in its absence, the most advantageous market to which the Company has access at that date. The fair value of a liability reflects its non-performance risk.

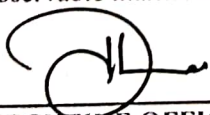
The Company's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

The Company measures the fair value of an instrument using the quoted price in an active market for that instrument. A market is regarded as active if transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the Company uses valuation techniques that maximize the use of relevant observable inputs and minimize the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

If an asset or a liability measured at fair value has a bid price and an ask price, then the Company measures assets and long positions at a bid price and liabilities and short position at an ask price.

The best evidence of the fair value of a financial instrument on initial recognition is normally the transaction price – i.e. the fair value of the consideration given or received. If the Company determines that the fair value on initial recognition differs from the transaction price and the fair value is evidenced neither by a quoted price in an active market for an identical asset or liability nor based on a valuation technique for which any unobservable inputs are judged to be insignificant in relation to the measurement, then the financial instrument is initially measured at fair value, adjusted to defer the difference between the fair value on initial recognition and the transaction price. Subsequently, that difference is recognized in statement of profit or loss on an appropriate basis over the life of the instrument but no later than when the valuation is wholly supported by observable market data or the transaction is closed out.



CHIEF EXECUTIVE OFFICER



DIRECTOR

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended June 30, 2024

6 Property Plant and Equipment

Description	Cost			Rate	Accumulated Depreciation				NBV as at June 30, 2024
	As at June 30, 2023	Addition	Disposal		As at June 30, 2023	Charge for the period	Disposal	As at June 30, 2024	
Vehicles	Rupees				Rupees				
	-	555,803,926	52,752,960	20%	-	57,926,808	4,504,275	53,422,533	449,628,433
As at June 30, 2024	-	555,803,926	52,752,960		-	57,926,808	4,504,275	53,422,533	449,628,433

CHIEF EXECUTIVE OFFICER

DIRECTOR

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

		2024	2023
	Note	Rupees	Rupees
7 ADVANCE TAX			
Advance Tax on Bank Profit		1,213,579	1,079,469
WHT On Revenue		268,750	-
WHT on Vehicle Purchase		3,610,000	
		<u>5,092,329</u>	<u>1,079,469</u>
8 PREPAYMENT, ADVANCES & OTHER RECEIVABLES		<u>2024</u>	<u>2023</u>
Other receivables	8.1	2,179,382	2,179,382
Advances against procurement of vehicle		76,391,500	-
		<u>78,570,882</u>	<u>2,179,382</u>
8.1	This represents amount receivable from the parent company amounting to rupees 1,098,620 (2022: 1,098,620), against repair and maintenance expenditure incurred on its behalf. The maximum aggregate amount outstanding at any time during the year is 1,098,620.		
9 TRADE RECEIVABLES			
Trade Receivables - Unsecured		19,678,589	-
		<u>19,678,589</u>	<u>-</u>
10 CASH AND BANK BALANCES			
Cash in hand		26,355	18,720
Cash at bank	10.1	146,399,339	27,898,157
		<u>146,425,694</u>	<u>27,916,877</u>
10.1	The balance in saving account carries markup ranging between 12% to 21% (2023: 14.75% to 15.50%)		
11 SHARE CAPITAL			
Authorized share capital			
1,000 (2023: 1,000) ordinary shares of Rs. 100 each		<u>100,000</u>	<u>100,000</u>
Issued, subscribed and paid up share capital			
1,000 (2023: 1,000) ordinary shares of Rs. 100 each		<u>100,000</u>	<u>100,000</u>
12 PAYABLE TO PARENT COMPANY-NON CURRENT LIABILITY			
Procurement of Vehicles		483,813,615	-
Registration of Vehicles		11,706,790	-
Insurance of Vehicles		5,038,135	-
		<u>500,558,540</u>	<u>-</u>
13 PAYABLE TO PARENT COMPANY- CURRENT LIABILITY			
Equipment Rental		61,143,264	22,742,533
Procurement on behalf of FWO		126,306,000	-
		<u>187,449,264</u>	<u>22,742,533</u>

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

14 TRADE AND OTHER PAYABLES

Other payables
CBBS Discount & Excess Amount
Salaries Payable towards parent company

350,000	300,720
2,300,000	-
1,811,627	1,811,627
4,461,627	2,112,347

15 INCOME TAX PAYABLE

Opening Balance
Add: Provision for current taxation
Add: Last Year Under Charge
Less: Tax paid

854,904	1,419,024
78,922	1,753,096
-	(898,192)
(854,904)	(1,419,024)
78,922	854,904

Closing Balance

16 REVENUE

Service charges for hired out equipment's

6,313,750	8,089,706
6,313,750	8,089,706

17 COST OF SERVICES

Salaries and other benefits
Repair and maintenance

1,949,030	2,987,917
2,984,859	3,052,783
4,933,889	6,040,700

18 ADMINISTRATIVE AND GENERAL EXPENSES

Registration of Vehicles
Insurance Expense
Vehicle Conversion
Auditors' remuneration
Legal and professional charges
Office supplies
Depreciation
Staff welfare
Miscellaneous expense
Professional Tax

18.1

588,544	-
5,233,272	-
7,630,675	-
350,000	300,720
30,710	112,305
34,350	-
57,926,808	-
-	30,000
9,010	6,655
160,000	-
71,963,369	449,680

18.1 Auditors' remuneration

Audit Fees
Review of statement of compliance with Public Sector Code of Corporate Governance
Out of pocket expenses

250,000	210,540
80,000	70,180
20,000	20,000
350,000	300,720

19 FINANCE COST

Bank Charges

17,432	30,310
17,432	30,310

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

20 OTHER INCOME

Bank Profit

-

8,945,482	7,196,464
<u>8,945,482</u>	<u>7,196,464</u>

21 OTHER EXPENSES

Loss On Disposal of Vehicles

7,303,810	-
<u>7,303,810</u>	<u>-</u>

22 TAXATION

Current

Prior year

78,922	1,753,096
-	(898,192)
<u>78,922</u>	<u>854,904</u>

Relationship between profit for the year and tax charge

Tax at applicable rate of 20%

Tax effect of minimum tax

Other

	1,753,096
78,922	-
-	(898,192)
<u>78,922</u>	<u>854,904</u>

-

23 CONTINGENCIES AND COMMITMENTS

There are no contingencies and commitments as at the year end. (2023: Nil)

24 FINANCIAL RISK MANAGEMENT

24.1 Financial risk factors

The Company has exposure to the following risks from its use of financial instruments:

- Market risk
- Credit risk
- Liquidity risk

The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board is also responsible for developing and monitoring the Company's risk management policies.

Risk management policies are established to identify and analyze the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training, management standards and procedures, has developed a disciplined and constructive control environment in which all employees understand their roles and obligations.

a) Market Risk

Market risk is the risk that changes in market prices such as foreign exchange rates, interest rates and equity prices, will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing returns. However, the Company is not exposed to any significant market risk.

b) Credit Risk

Credit risk represents the risk that one party to a financial instrument will cause a financial loss for the other party, by failing to discharge its obligation.

Exposure to credit risk

The carrying amount of financial assets represents the maximum credit exposure. The maximum exposure to credit risk at the reporting date is as follows:

30 June 2024

	Carrying amount Rupees
Prepayments, advances and other receivables	78,570,882
Cash and bank balances	146,425,694

30 June 2023

	Carrying amount Rupees
Prepayments, advances and other receivables	2,179,382
Cash and bank balances	27,916,877

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

The Company's most significant amount is balance with a bank, amounting to Rs. 146,399,339 (2023: Rs. 27,898,157), as at the statement of financial position date.

The Company has placed funds in financial institution with credit rating as follows:

	Rating 2024	
	Short term	Long term
United Bank Limited	AAA	AA-
-		
	Rating 2023	
	Short term	Long term
United Bank Limited	AAA	AA-

c) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting its financial obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. Liquidity risk arises because of the possibility that the Company could be required to pay its liabilities earlier than expected or difficulty in raising funds to meet commitments associated with financial liabilities as they fall due. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient funds to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The maturity profile of the Company's financial liabilities at year end based on contractual cash flows is summarized below:

<u>30 June 2024</u>	Carrying amount	One to twelve months
	Rupees	Rupees
Payable to parent company - net	187,449,264	187,449,264
Trade and other payables	4,461,627	4,461,627
Income tax payable	78,922	78,922
<u>30 June 2023</u>	Carrying amount	One to twelve months
	Rupees	Rupees
Payable to parent company - net	22,742,533	22,742,533
Trade and other payables	2,112,347	2,112,347
Income tax payable	-	-

24.2 Fair values

i) Fair value hierarchy

Financial instruments carried at fair value have been analyzed at following levels using valuation method:

Level 1: inputs using the quoted prices in active market for identical assets / liabilities.

Level 2: inputs other than the quoted market prices that are observed for the assets / liabilities either directly or indirectly.

Level 3: based on unobservable inputs for assets / liabilities.

Equipment Management & Support Company (Private) Limited

Notes to the Financial Statements

For the year ended 30 June 2024

If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

Transfers between levels of the fair value hierarchy are recognized at the end of the reporting period during which the change has occurred.

ii) Determination of fair values

The Company's accounting policies and disclosures require the determination of fair value, of both financial and non-financial assets and liabilities. Fair values have been determined for measurement and / or disclosure purposes based on the following methods.

Non - derivative financial assets

The fair value of non-derivative financial assets is estimated as the present value of future cash flows, discounted at the market rate of interest at the reporting date. This fair value is determined for disclosure purposes.

Non-derivative financial liabilities

Fair value, which is determined for disclosure purposes, is calculated based on the present value of future principal and interest cash flows, discounted at the market rate of interest at the reporting date.

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

30 June 2024

	Amortized cost	Other financial liabilities
	Rupees	Rupees
Financial Assets		
Other receivables	78,570,882	78,570,882
Cash and bank balances	146,425,694	146,425,694
Financial Liabilities		
Payable to holding company - net	187,449,264	187,449,264
Trade and other payables	4,461,627	4,461,627
Income tax payable	78,922	78,922

*As the aforementioned financial assets and liabilities are short term in nature and reprised periodically. Therefore, their carrying amounts are reasonable approximation of fair value. Accordingly, no disclosure of fair value is required.

30 June 2023

	Amortized cost	Other financial liabilities
	Rupees	Rupees
Financial Assets		
Other receivables	2,179,382	2,179,382
Cash and bank balances	27,916,877	27,916,877

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

Financial Liabilities

Payable to holding company - net	22,742,533	22,742,533
Trade and other payables	2,112,347	2,112,347
Income tax payable	-	-

*As the aforementioned financial assets and liabilities are short term in nature and reprised periodically. Therefore, their carrying amounts are reasonable approximation of fair value. Accordingly, no disclosure of fair value is required.

25 NUMBER OF EMPLOYEES

Total number of employees as at 30 June 2024 were 5 (2023: 5). Average number of employees during the year were 7 (2022: 7).

26 BALANCES AND TRANSACTIONS WITH RELATED PARTIES

Frontier Works Organization holds 100% shares of the Company. Therefore Frontier Works Organization including its subsidiaries and associates are the related parties of the Company. Other related parties include directors, key management personnel, entities over which directors are able to exercise significant influence. Below is the list of related parties with whom the Company has entered into transactions during the year:

	2024	2023
Related Party	Basis of Relationship	Basis of Relationship
Frontier Works Organization	Parent Company	Parent Company
Motorway Operations and Rehabilitation Engineering (Private)	Associate	Associate
Swat Expressway Planning Constructions and Operations (Private)	Associate	Associate
Superhighway Construction Operation and Rehabilitation Engineering	Associate	Associate
Karachi and Thatta Construction and Management (Private) Limited -	Associate	Associate
Lahore Sialkot Motorway Infrastructure Management (Private)	Associate	Associate
Degan Exploration Works (Private) Limited - (DEW)	Associate	Associate
Frontier Cement Company (Private) Limited - (FCC)	Associate	Associate
Lahore and Faisalabad Construction Company (Pvt) Limited -	Associate	Associate
Habibabad Operation & Management Engineering (Pvt) Limited -	Associate	Associate
Punjab Ring Road Infrastructure Management & Engineering (Pvt)	Associate	Associate
Frontier Smart City (Pvt) Limited - (FSC)	Associate	Associate
Marcopolo Resorts and Tours (Private) Limited	Associate	Associate

Details of transactions with these related parties are as follows:

	2024	2023
Parent Company	Rupees	Rupees
Services rendered	6,313,750	8,089,706
Balance due to - unsecured	Nil	Nil
Balance due from - unsecured	6,313,750	8,089,706
	-	-

Equipment Management & Support Company (Private) Limited
Notes to the Financial Statements
For the year ended 30 June 2024

Associates

Collections against Vehicle Rental

2024
Rupees

2023
Rupees

Motorway Operations and Rehabilitation Engineering (Private)	8,395,577
Swat Expressway Planning Constructions and Operations (Private)	1269365
Lahore Sialkot Motorway Infrastructure Management (Private)	1,020,000
Degan Exploration Works (Private) Limited - (DEW)	2,837,250
Punjab Ring Road Infrastructure Management & Engineering (Pvt)	1,275,000
Marcopolo Resorts and Tours (Private) Limited	700,000
Superhighway Construction Operation and Rehabilitation Engineering	-

27 REMUNERATION OF CHIEF EXECUTIVE AND DIRECTORS

Chief executive and directors have not been paid any remuneration during the year. The Company does not have executives during the year (2023: Nil).

28 GENERAL INFORMATION

28.1 Figures have been rounded off to the nearest rupees unless otherwise stated.

29 CORRESPONDING FIGURES

The preparation and presentation of these financial statements for the year ended June 30, 2024 is in accordance with requirements in Companies Act, 2017. Accordingly, the corresponding figures have been rearranged and reclassified, wherever considered necessary, to comply with the requirements of Companies Act, 2017.

30 DATE OF AUTHORIZATION FOR ISSUE

These financial statements were authorized for issue on _____ by the Board of Directors of the Company.



CHIEF EXECUTIVE OFFICER



DIRECTOR